

January 19, 2021

The President
The White House
Washington, DC 20500

Dear Mr. President,

Pursuant to the Memorandum for Presidential Appointees regarding Letters of Resignation dated January 7, 2021, I hereby tender my resignation as Deputy Assistant to the President for National Security Affairs and Senior Director for Strategic Communications at the National Security Council, effective as of January 20, 2021.

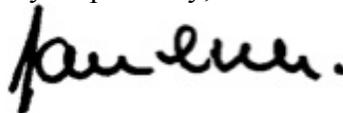
It has been an honor to serve you during one of the most productive times in NSC history, including:

- Building a new international consensus on China by standing up to its aggression in all its forms;
- Strengthening critical partnerships with allies like India, Brazil, Australia, New Zealand, Japan, the Philippines, and Thailand on issues from counterterrorism to maritime security;
- Signing a peace agreement with the Taliban after 19 years of war;
- Bringing Iran's economy to its knees and choking off funds to its terrorist allies;
- Eliminating the ISIS physical Caliphate, once the size of Great Britain;
- Forging a historic peace agreement between the United Arab Emirates, Bahrain, and Israel, the most significant step toward peace in the Middle East in over 25 years;
- Rebuilding our military and establishing the Space Force, the first new branch of the Armed Forces in 70 years;
- Pressing NATO members to increase their defense spending, resulting in pledges of an extra \$400 billion through 2024;
- Normalizing economic relations between Serbia and Kosovo; and
- Reducing undocumented migration from El Salvador, Guatemala, Honduras, and Mexico by 85 percent, among other accomplishments.

Earlier in your administration, it was my honor to serve you as Assistant Secretary of Veterans Affairs for Public and Intergovernmental Affairs, where under your leadership we achieved historic legislation on Veterans' Choice and VA Accountability.

I cannot thank you enough for providing me the opportunity to serve, and I wish you all the best in the future.

Very respectfully,

A handwritten signature in black ink, appearing to read "John Ullyot". The signature is fluid and cursive, with a prominent initial "J" and a long, sweeping underline.

John Ullyot